



### **Agenda**



14:00-14:05	Welcome and short introduction (Henk Herman Nap, Vilans)
14:05-14:15	eHealth successes and 'failures' - lessons from the past (Henk Herman Nap, Vilans)
14:15-14:30	AAL business model (Frederic Ehrler - Swiss)
14:30-14:50	Business models and upscaling of Lifestyle monitoring in The Netherlands (Johan van der Leeuw, Vilans)
14:50-15:05	Public procurement of eHealth innovations across Europe (Richard Foggie & Sofia Moreno-Perez - UK & Spain)
15:05-15:25	Panel Discussion (all + Dutch AAL NCP Geja Langerveld)
15:25-15:30	Closure







#### eHealth Successes and 'Failures'

#### Turning hindsight into Foresight

Dr. Henk Herman Nap - Team eHealth, Vilans

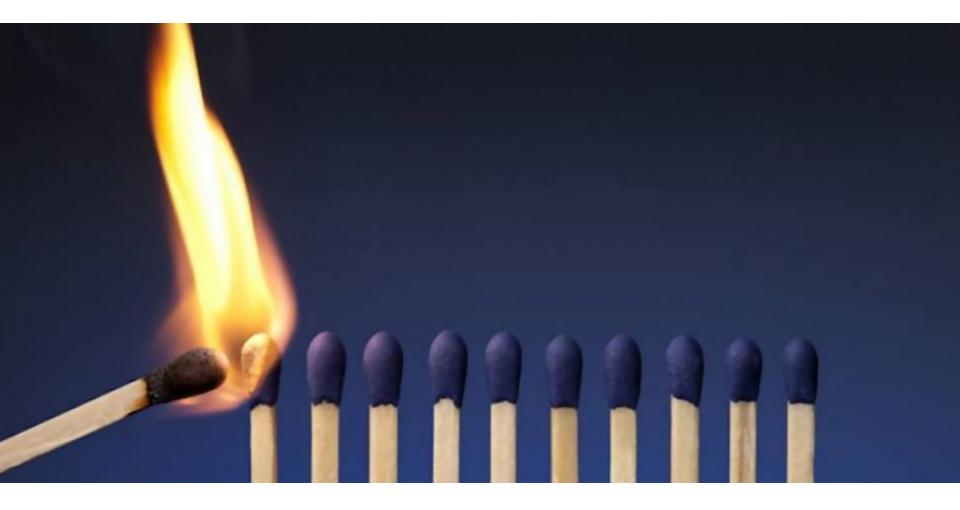


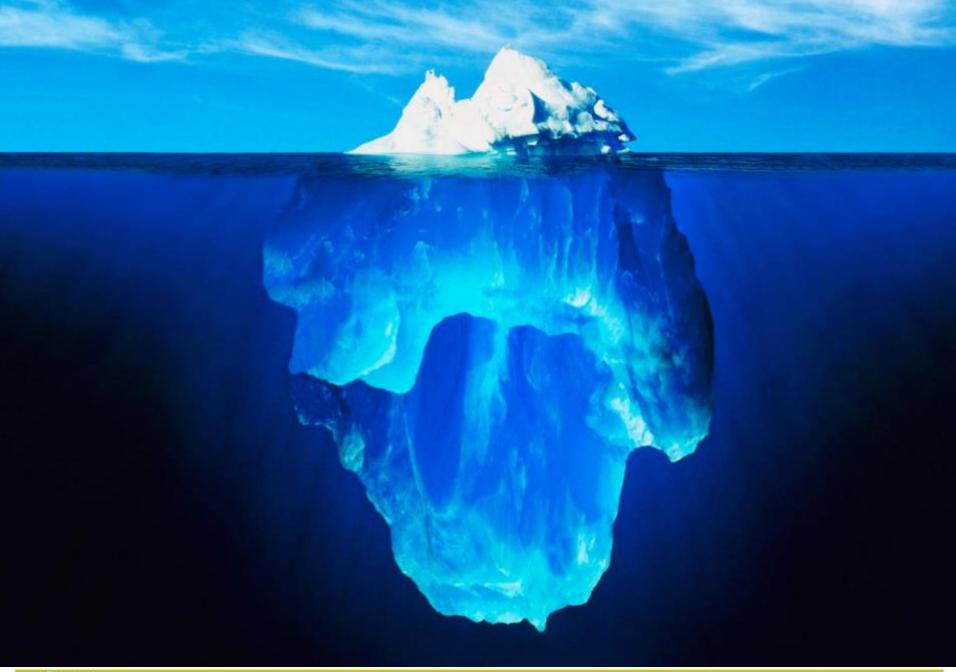
#### Vilans



- Centre of Expertise for long-term care
- Improve quality of care for
  - Chronically ill
  - Vulnerable older people
  - People with disabilities
- For professionals & managers, insurers, municipalities
- Innovation, research and development (H2020, VWS, AAL...)
- Dissemination of (established) good practices
- Implementation

#### eHealth - Where are we?





"Positive findings are around twice as likely to be published as negative findings. This is a cancer at the core of evidencebased medicine."

- Ben Goldacre

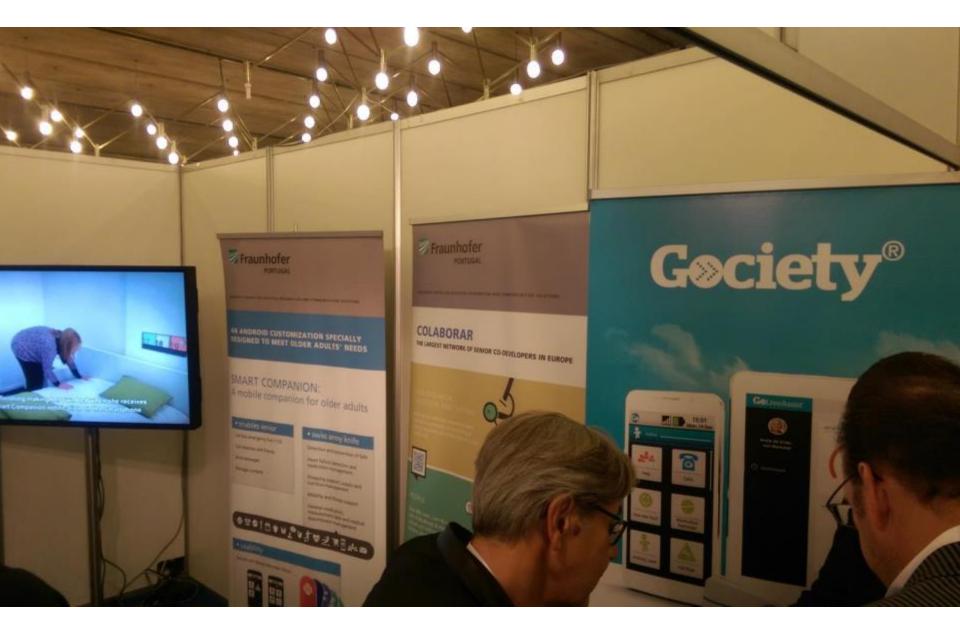


## Point Solutions Are (Ultimately) Pointless (Eric Peterson)

- Adopting eHealth has more to do with workflow integration and payment models.
- The majority of health tech applications and platforms are narrowly defined, purpose-built to address a single disease state or deliver a single class of interventions.
- Doctors don't have the bandwidth to manage multiple, dedicated solutions.

#### Get the Picture







# Software for the assessment of a client (VVT)

- A care professional has 20 minutes to do an assessment
- It takes 1.5 to 2 hours...

- Accessibility & Usability
- Keep It Simple!









#### Cooking games

#### Physical games





#### **Teaching Older Adults to Play Minecraft**

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#### ABSTRACT

Digital games have become a popular pastime among older adults and are increasingly used in therapeutic interventions for this age group. Nonetheless, the literature on how to instruct older gaming neophytes to a new medium is scarce. The goal of this paper is to contribute to the body of knowledge on game instruction for older adults through the exploratory, in-depth analysis of a 5-session workshop with 3 retired older adults (aged 64, 67 and 78). During this course, the older adults were introduced to the game Minecraft. The paper provides a number of recommendations with regards to the instruction, as well as an overview of how the participants perceived the game and the potential added value it holds for their lives.

Categories and Subject Descriptors

I.6.8 [Types of Simulation]: Gaming - K.8.0 [General]: Games

Keywords

the game is popular with young children, and the prospect of getting to know a hobby of their grandchildren was expected to be enticing to our target age group [13].

In Minecraft, there are thousands of additional content sources and game modifications (known as "mods") that extend the base game to a large extent, but for the workshop we relied on "vanilla" (i.e., unmodified) Minecraft Primarily, we aimed to avoid overwhelming the participants with unnecessary complexity. This is to increase comfort and familiarity as the participant increases their aptitude for the game. This can be called "progressive disclosure", characterized by slowly introducing incrementally more complexity only as quickly as the player is comfortable [8].

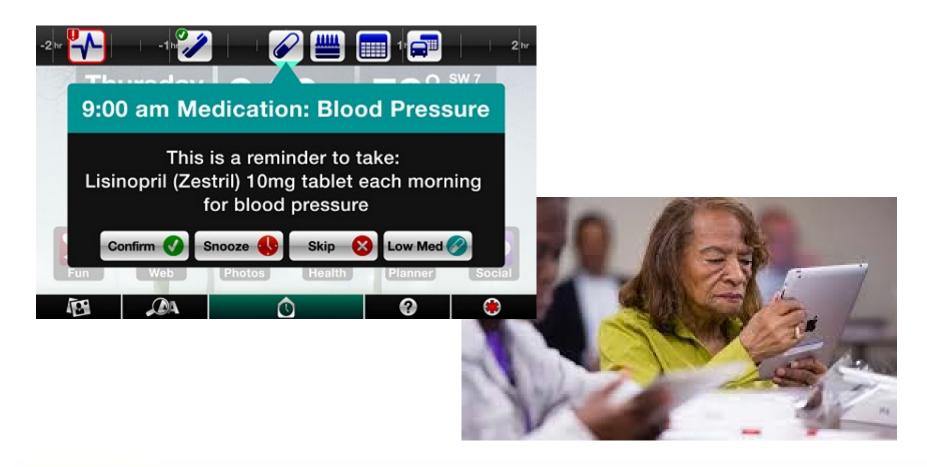
The study had the following research goals:

- to study the introduction of Minecraft in the lives of older adults (through a classroom experience),
- 2. to research the possibilities and challenges of planing

## Participants



# From constraints & disabilities to opportunities & abilities

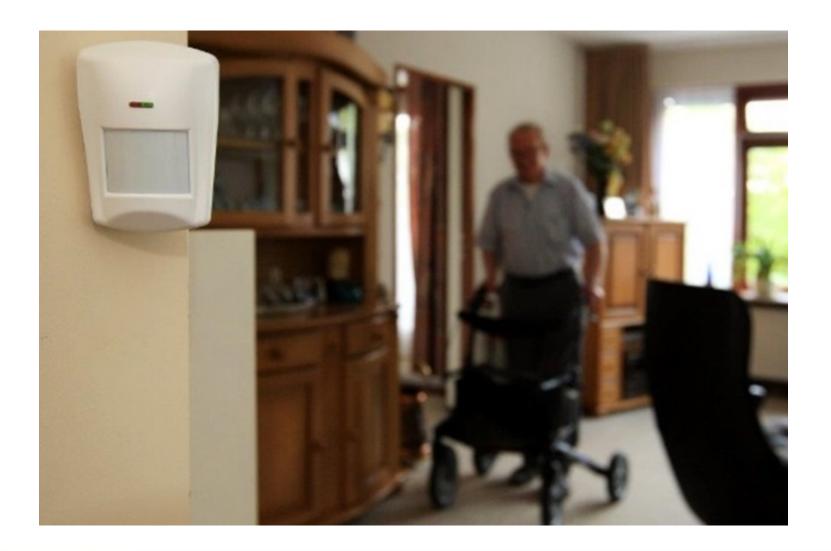


# Too much... focus on wellbeing?

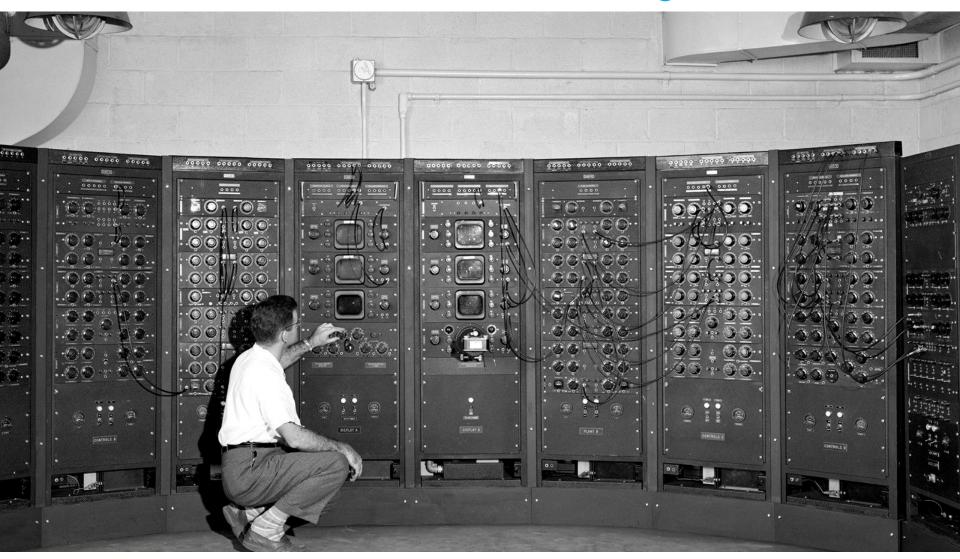
- Restorative environments
- Training games
- Sociale platforms
- TV platforms
- Social robots
- Etc.

Who is going to pay for this?

### Work with the organizations that pay...



## Validation is Key?



### Wrap up

- Be more honest in dissemination
- Share failures & successes
- Get the whole picture
- Understand the difference between research and marketing a product
- Look at eHealth now and can we make it better?
- Start out with abilities and opportunities for the aging population
- Focus on care and wellbeing, know where the money goes



#### More info?

Please contact the Vilans eHealth team:

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www.domoticawonenzorg.nl

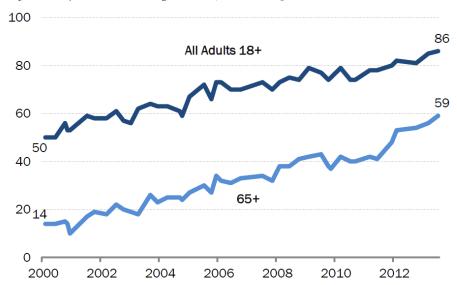




#### An increasing adoption of technology

#### Internet adoption over time, seniors vs. all adults

% of seniors/all adults who go online, 2000-2013



#### Cell phone and smartphone adoption among seniors

% of seniors (ages 65 and older) who own a ...

	Cell phone	Smartphone	
Total for all 65+	77%	18%	
Age			
65-69	84	29	
70-74	84	21	
75-79	72	10	
80+	61	5	
Education			
High school grad or less	70	10	
Some college	80	19	
College graduate	87	35	
Household Income			
<\$30,000	67	8	
\$30,000-\$49,999	83	15	
\$50,000-\$74,999	88	28	
\$75,000+	92	42	

Pew Research Center's Internet Project July 18-September 30, 2013 tracking survey.

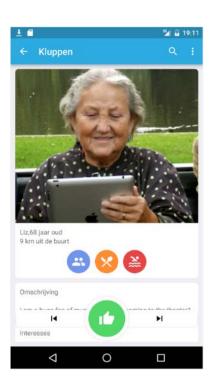
PEW RESEARCH CENTER

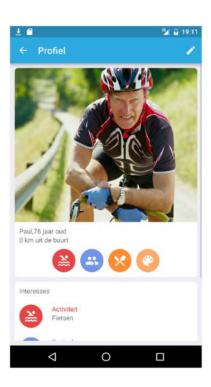
## Senior population is a promising market for mobile app

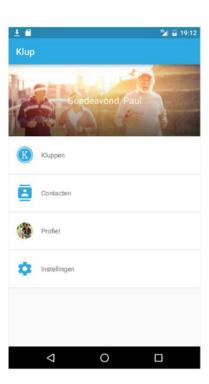


#### The new generation of senior app are rising









#### What kind of app do they use

- iBooks (free)
- Words With Friends (free).
- NPR (free)
- Netflix (free)
- Luminosity Brain Trainer (free)
- AllRecipes (free)
- The Weather Channel (free)
- Well Being Plus (free)
- MedWatcher (free)
- Medisafe
- Virtual Pillbox
- Red Panic Button (\$1.99)
- Find my iPad (free)

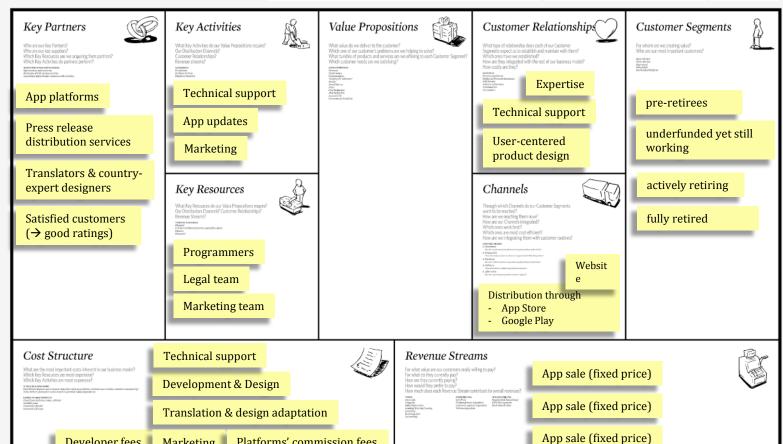
#### The Business Model Canvas

Designed for:

Platforms' commission fees

Designed by:

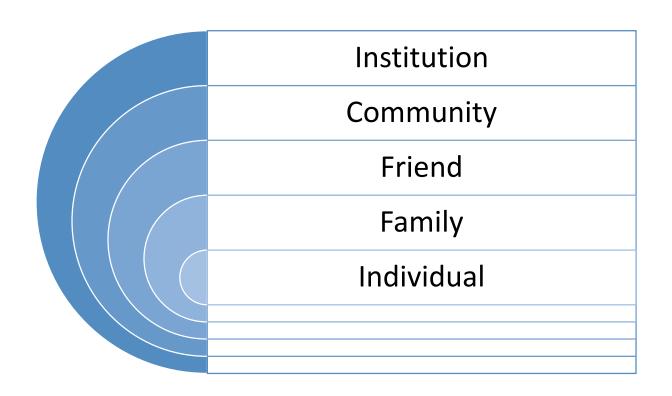




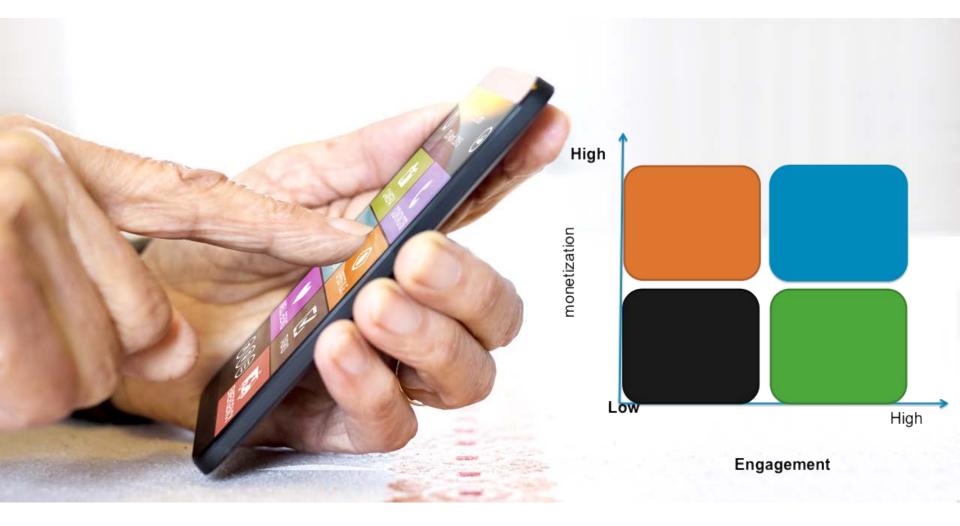
Developer fees

Marketing

## Customer segment: Elderly are part of an large ecosystem



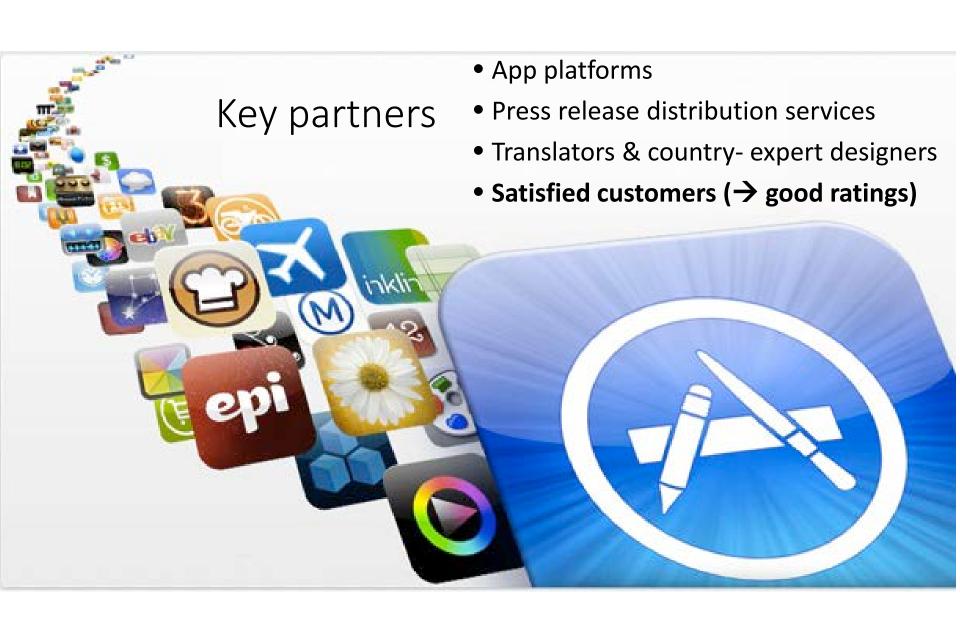
#### The customer segment



#### Key partners

- This building block refers to the network of suppliers and partners that make the business model effective
- In order to optimize operations and reduce risks of a business model, organization usually cultivate buyer-supplier relationships so they can focus on their core activity





#### Marketing

- Building a great product isn't enough to make your app the next Angry Birds
- to create a sustainable app, you need to build in solid marketing and distribution strategies to get your app into the hands of the people who need it most.
- Marketing to seniors involves establishing a relationship, building trust and providing opportunities for growth, learning and interaction.
- Seniors are known for developing long-term brand loyalty, so an honest and forthright approach is vital to reaching this important segment of the population.



## Strategies to capitalize on the marketing and distribution of your new app

- Research your market to determine where the majority of your senior population resides
- 2. Develop advertising vehicles that are most likely to reach seniors
- 3. Create marketing avenues that invite seniors to participate, learn and meet new people
- 4. Go where seniors go
- 5. Make it easy
- 6. Add personal service



#### **Communication Chanel**

- communication channel selection is related to Education, age, income, and living arrangements
- Elderly people who did not complete high school were less inclined to select any of the channels.
- Age was a factor, especially if the individual was over 80 years old.
- Individuals living alone were less likely to be reached through newspapers and organizations. Gender did not directly influence source selection

The Selection Of Communication Channels By The Elderly To Obtain Information R. Irwin Goodman 1992

### Revenue stream

- Several possibilities
  - Selling the app
  - Licensing
  - Direct sell



### Selling the app as a full package

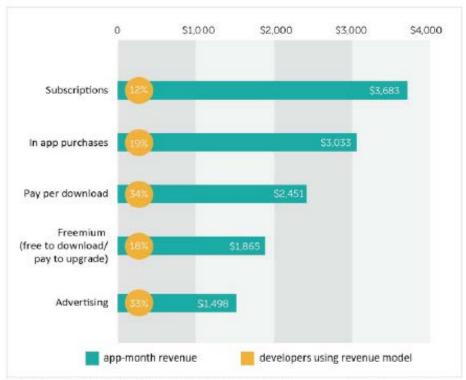
• Sell Platform: SellMyApp, Fliptopia,...

	SellMyApp	Fliptopia
Registration fees	-	\$29
Commission to the platform (over total selling price)	20%-30%	Max (15%, \$150)

- Include: source code, illustration, social network account, certificates, etc...
- The value increase with the number of sell already performed, recommendations, ...
- Possibility to negotiate the price with the buyer

#### Top-5 revenue models by popularity and earnings

Average revenue per app-month, for lower 95% of developers by earnings (n=1,473)



Source: Developer Economics 2012 | www.DeveloperEconomics.com | June 2012 Licensed under Creative Communs Attribution 3:0 License



BlueVia

### Revenue model use varies by platform

Percent of developers using revenue model, by primary platform (n=1,393)



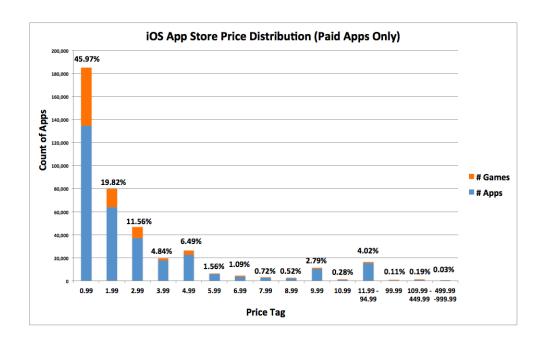
Source: Developer Economics 2012 | www.DeveloperEconomics.com | June 2012 Liceased under Courier Commons Attribution 3.0 Licease



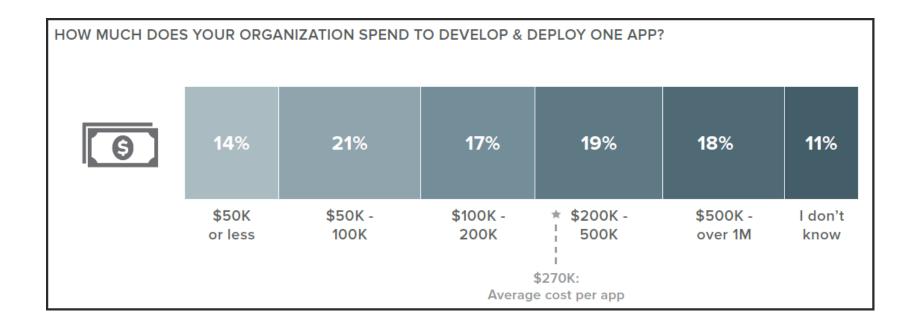
BlueVia

### Direct sell: at what price

• Looking at similar app on the market



### The costs



### Hidden cost

The industry norm for software maintenance is about 15 to 20 percent of the original development costs. So if your app cost \$100,000 to build, roundly estimate to pay about \$20,000 per year to maintain the app.

- App developer cost
- App sell
- Update on new devices



### Any Question...

Frederic Ehrler, PhD University Hospitals of Geneva

Frederic.Ehrler@hcuge.ch





# Implementation & upscaling

.. of the AAL-solution ROSETTA



datum 28th september door Johan van der Leeuw

### Who is Vilans?

- Dutch National Expert center for the longterm care
- Supporting care organizations
- Partner in the AAL-projects:
- ROSETTA: 2009 2012
- Happy Walker: 2012 2015
- Palette V 2.0: running
- Mainly as workpackagemanager for WP trials & evaluation

### AAL-project ROSETTA 2009 - 2012

- Targetgroup: at home living people with dementia during the whole dementia-process
- The whole system is adaptable to the stage of dementia & following the dementia process. Plus: on one framework
  - Mild dementia: Day Navigator -> giving structure in the day, active reminders
  - Moderate dementia: Early Detection System (EDS) -> lifestylemonitoring by a network of sensors & trendanalysis software
  - Severe dementia: Unattended Autonomous Surveillance (UAS)-> network of sensors & surveillance software for falldetection.

### May 2012: and then?

- During and direct after the project two commercial partners were not interested anymore in commercialising the system
- But: the project was coordinated by TNO, a Dutch large governmental financed R & D organisation -> i.e. Fraunhofer in Germany and Austrian Institute for Technology (AIT).
- In 2012 TNO was asked by the Dutch ROSETTA-partner and careorganization Zorgpalet Baarn-Soest to develop a residential version of the UAS-surveillance part of ROSETTA -> for the nursing home setting, dementia care.
- -> Project UAS Kleinschalig GroepsWonen, financed by a Dutch regional government, 2012 2013

### Start up: Dutch Domotics

- The next episode: the coordinator of AAL-project ROSETTA from TNO decides to start a company -> Dutch Domotics
- With as initial core product the UAS –residential version for nursings homes
- And NOT for instance the orginal UAS surveillance for at home living people with dementia.
- WHY?
   UAS residential /nursing home version has a positive businesscase for the care organization. The UAS for home dwelling people has a positive SOCIAL businesscase, but is not positive for the care organization

### Market introduction failed in first instance

- In 2014 market introduction failed: to limited market penetration in a closed Dutch Market for residential care technology
- Vilans had a meeting with the market leader in The Netherlands for nurse call systems & communications -> the Swiss/Swedish company ASCOM
- Message: the current systems of ASCOM used in the Dutch Nursing homes are not fitted (enough) for the residential dementiacare.
- Summer 2014: partnership ASCOM Dutch Domotics
- From that moment onwards the UAS system residential version is sold
- 2014 -2015: a first larger implementation project is evaluated by Vilans with reporting & communication (together with a competitor).

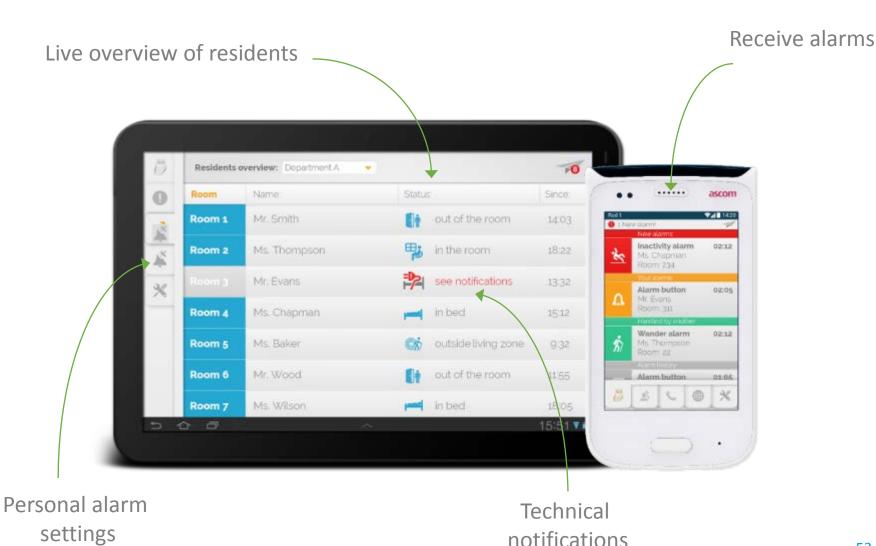
# UAS Residential: dementiacare nursinghomes



Figuur 2: Voorbeeld van sensorische bewaking derde generatie, het Unattended Autonomous Surveillance (UAS) systeem van Ascom/Dutch Domotics (2015)<sup>6</sup>



### **Smart Nursing Home**



53

### Status UAS-residential 2016

- UAS residential together with ASCOM communications operational at more than 30 locations -> nursinghomes for residential dementia care
- Often a positive businesscase for the care organization -> based on more efficient nightcare

### Back to 2014

 And what about the original technology developed for home dwelling people with dementia??

 Financed partly from the revenues of the UAS-residential sellings Dutch Domotics developed a **total new system** for home dwelling people with dementia -> the SENSARAsystem

### Link to ROSETTA

- The new development is only very faintly related to the original AALproject ROSETTA;
- 1. Focus on lifestylemonitoring, the second part of ROSETTA for people with moderate dementia -> but the lifestyle monitoring itself is totally different.
- 2. Adaptable to the stage of dementia & following the dementia process
   -> surveillance can be added when the person with dementia develops
   severe dementia with for instance fallrisk
- 3. A conclusion from the ROSETTA-pilots in 2012 in NL, Belgium and Germany was NOT to use camera-technology for emergency situation detection. Therefore the whole system is only based on a sensor network.

### SENSARA-system; characteristics

- In principle sold to the informal caregiver -> plug & play
- An smartphone app for the informal carer(s)
- At the moment when the professional carer(s) are entering the situation -> the so-called "case manager user interface".



# **Market Launch**

# Research & Development

### **Achievements**

Partnership GreenPeak and launch Independent Living. Trials together with Virgin Media, Unity Media, Telekom Italia. Ongoing trials with multiple large telecom operators.



2014 Commercial launch Nursing Homes with

partnership Ascom (1,2 m revenue)

ascom

**2013** Proof of concept Nursing Homes

**2012–2013** Market research and company start



#### 2012-2013

2015

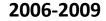
Phase 4: Nursing Home pilot Zorgpalet

Baarn-Soest

2009-2010

Phase 3: Dementia project Rosetta (AAL):

Netherlands, Germany & Belgium



Phase 2: Independent Living pilot Zorgpalet

Baarn-Soest

2001-2003

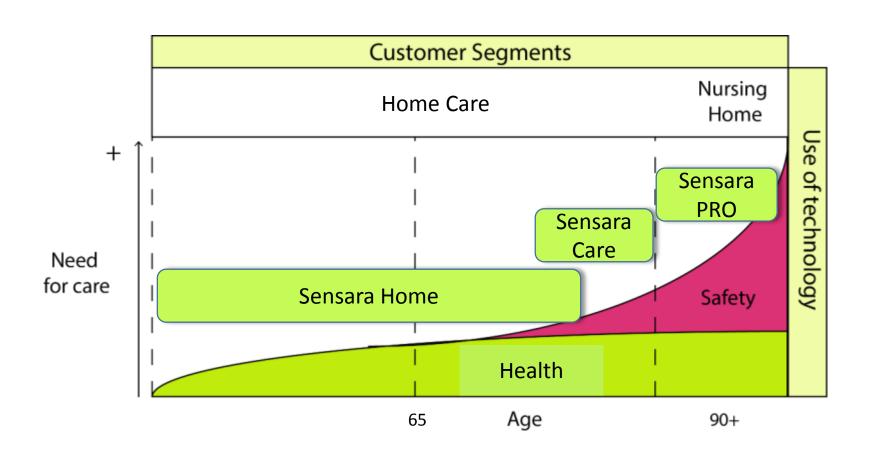
Phase 1: Short pilot (3 weeks)







### **Our Technologies & Customer Segments**



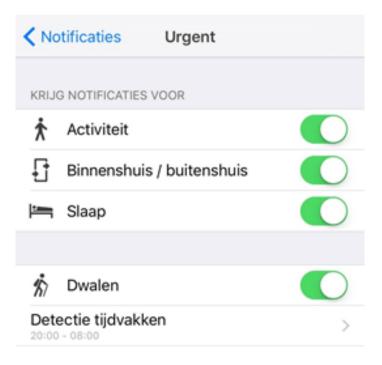




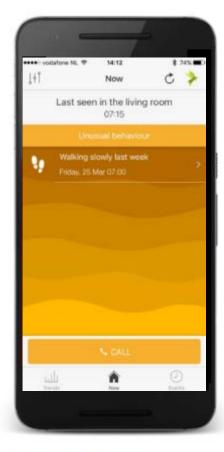
### Sensara: monitoring app for informal carer



### **Notifications**

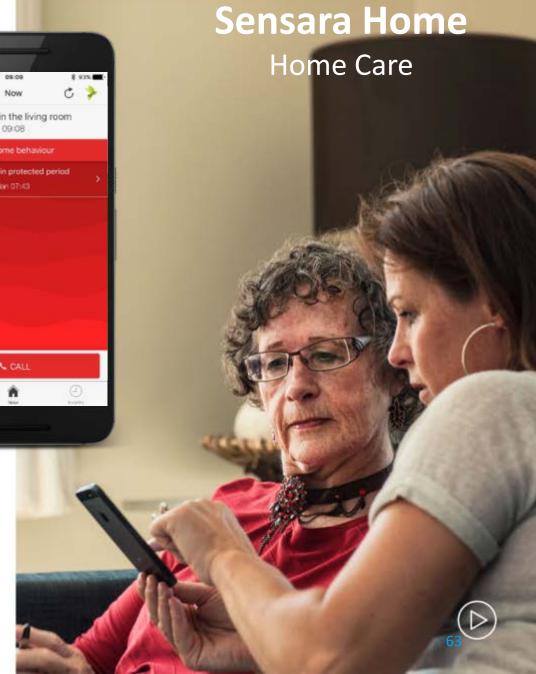




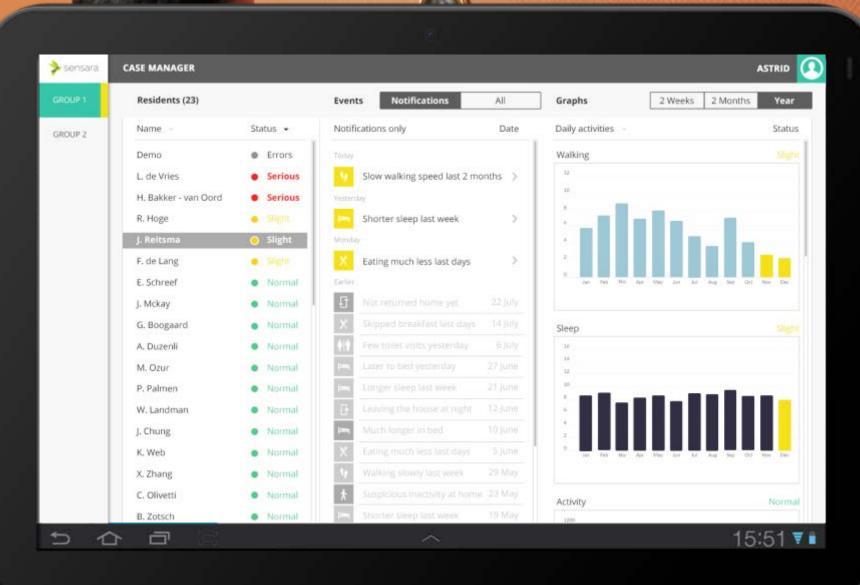




Know that your loved ones are doing well.



### **Professional Home Care**



### SENSARA-system; status 2016

- In The Netherlands (and abroad): not sold in great numbers to informal carers -> unknown yet
- In limited numbers sold to care organizations in mainly pilot settings
- -> Business-to business, business-to-consumer: selling the system to a care organization, offering the system to their care clients
- -> Still the same problem as what was the base for the strategic decision in 2012: first development for the residential care, because the businesscase for the care organization is then often possitive. But the businesscase for the care organization is NOT possitive in case of the Sensara systeem for home dwelling people with dementia. Meaning: a lot of hesitation.

## Businesscase for lifestyle monitoring

 The social businesscase is positive but the BC for the care organization not. Why?

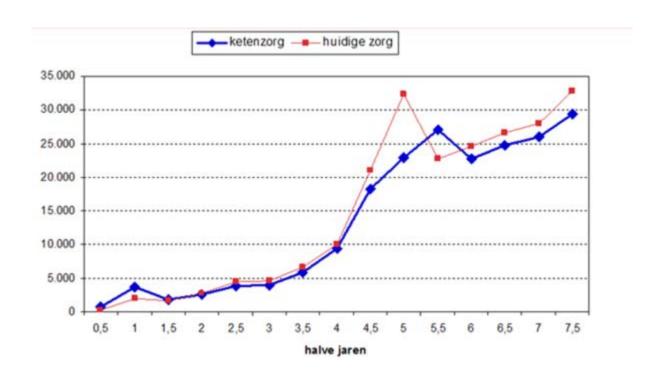
 5 quantitative revenues in the social BC and 2 qualitative revenues

BC, when the system is sold by a care organization
 -> 1 system operational during 7 years (lifespan of the system) at 2 clients

### Revenues lifestylemonitoring 1

- 1. Postponement of nursing home admission -> indirect evidence
- -> in NL (2 clients, during 7 years): € 6213,-
- 2. Anticipation short-term crisissituation -> early warning for for instance urinary tract infection
- -> in NL € 2860,-
- 3. Anticipation on crisissituations originating from the dementia-process -> for instance the disturbed daynight rhythm
  - -> in NL € 10.000,-

### Revenue 3



### Revenues Lifestylemonitoring 2

- 4. More efficient communication informal carer formal carer NL: € 1050,-
- 5. Substitution night care -> using lifestyle monitoring instead of regular home visits in the night

NL: **€ 1300,-**

Total: € 21.423,- per system

Two qualitative revenues, based on evaluation studies:

- Lesser stress for the informal carer and improved quality of life of the informal carer
- A more balanced workload in the informal care network

### Who benefits from the revenues?

### In the Dutch situation:

- Revenue 1: the regional care office
- Revenues 2, 3 and 5: the care insurance company who has the person with dementia as client
- Only revenue 4 limited to € 1050 during 7 years: the involved care organization.

The 2 qualitative revenues: the informal carer(s)

### How to solve this issue?

 A reimbursement rate: the care insurance company & the care office

compensates the care origanization for their investments

- -> in NL first developments on this point:
- July 2016: general agreement between the Dutch care organizations and the care insurance companies on financing 'home care technologies' including life style monitoring.

Main principles: SHARED SAVINGS. & longterm agreements Initial investments by the care insurance company & return on investment at the end of the longterm agreement.

### Business-to-consumer, consumerto-business

But enough??

Another strategic path is business-to-consumer, consumer-to-business:

- The system is not sold to the care organization but to the informal carer(s)
- When the professional care gets a role during the dementia process, the care organization can buy software to hook on the system originally sold by the informal carer.

### Questions & remarks?

## STOPandGO

Sustainable Technology for Older People – Get Organised

Workshop session 21 AAL Forum – Implementation & upscaling of AAL-solutions in the care for older people SOFIA MORENO



PPI Pilot project funded by the European Commission

## What is the problem?

Public Services have to evolve to afford the increasing burden in demand with limited budgets. Public Administrations need to buy

innovative services

Procurement rules & legislations not designed to assume risks!

How to buy innovation???



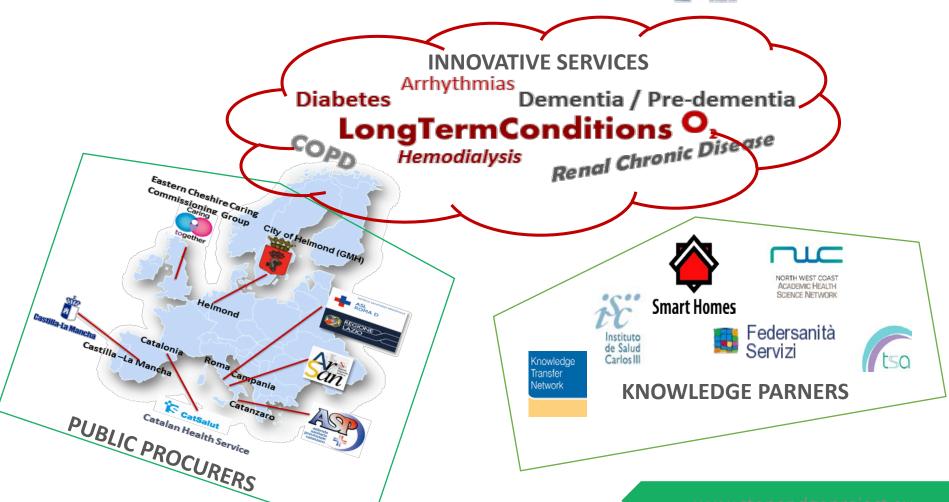
What is **feasible**????? What can the market offers? Who knows that?
Apples & Oranges, how to compare the options???





Who is in 7 innovative local procurements across Europe

> 17 M€ in 7 innovative local procurements across Europe (20% of procurement costs funded by 🚬 🔲 )



## If you want to know about the solution:

Everything you wanted to know about Public Procurement of Innovative Services for Elderly People but were afraid to ask!

Preliminary lessons learnt from the STOPandGO project

16:00-17:30	Your apps and services on the open TAVLA platform Chair: Martin Petzold Speakers:	Workshop 26 Merging technical development and an ageing workforce Chair: Sibylle Olbert-Bock Speakers:	Workshop 27 Public procurement of AAL solutions - Preliminary lessons learnt from the STOPandGO project Chair: Sofia Moreno Perez Speakers:	Workshop 28 From recognising motion to emotion awareness - Perspectives for future AAL solutions	Workshop 29 Domotics and robotics for Alzheimer's disease Chair: Antonio, Greco Speakers: Daniele Sancarlo	Workshop 30 Improving autonomy with robotics Chair: Einar Nielsen Speakers: Michael Früh
				Gerald Bieber		

# PPI ... good lever for implementation and scaling-up!!

- Services implemented under a PPI scheme should be market ready. Industrialization stages already implemented. Validation through pilots already took place also.
- Players are not those typically involved in R&D but the ones on real procurement. That implies a long decision making chain ... including political levels

# PPI ... good lever for implementation and scaling-up!!

- The funding scheme (low in comparison with conventional R&D) and the complexity of the process can only motivate the involvement of real interested players. The goal is not the funding but the results!!
- The innovation is funded for one year provision but the service is designed to stay.
- The PPI addresses the risk related with the service definition (market research, indicators) and implementation. Pave the way for scaling-up!

## **EXAMPLES**

## FGS Hospital de la Santa Creu i Sant Pau - *Spain* procurement process at a glance

Global treatment of Sant Pau Hospital patients at risk of sudden death needing Automatic implantable debrifrillator (or Cardiac resynchronization) therapy, including implantation, remote control follow-up and treatment of device complications

- Value-based healthcare tender / Risksharing/
- Awarded on 17th May , Companies' consortia building pending
- 150 pacients per year + 500 patients already implanted and followed in our center
- 10.394.595,12 € in total 4 years duration



Expensive devices, need for careful follow-up to obtain good results, need for battery exchange when battery depletion, 10% of lead malfunction at 10 years

Sant Pau

## Liverpool City Council -England

### Help to live at home

- To recommission personal care services, community support and day opportunities for Older people across the City. The Aim is to bring all of these services together under one contractual arrangement.
- We expect to support 2700 service users weekly, total budget for Personal Care Services for 16/17 is £15.992m and 17/18 £15,312m
- More people, more complex needs, less budget, less carers
  - We have tried to encourage the care providers to innovate and deliver the service with technology but have not been successful as we could not afford the technology cost.

#### **THANKS**

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www.stopandgoproject.eu

## What's another problem?

• If you thought getting TECS to Public Procurers was hard work ... what about the Public?

Innovation?? I just need stuff that'll help me and my family. I don't qualify for public support, so am going to have to help myself!

What is there?
Where can I get it?
Is it affordable?
If only I could get it up the High Street ...

#### At last!



- Over 30 TECS offers to be included
- a dedicated section of the
- January 2017 Argos catalogue!

i HELP

- As High Street retail as it gets in the UK.
- >7,000 outlets; massive online presence.
- TECS but shorts kids and tech denartments will list too

STORE LOCATOR







A SIGN IN / JOIN



TROLLEY

TECHNOLOGY

HOME & GARDEN

**BABY & NURSERY** 

TOYS SPORTS & LEISURE **HEALTH & BEAUTY** 

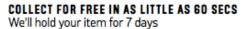
CLOTHING

JEWELLERY & WATCHES

3 FOR 2 ON TOYS











#### To make it last ...

TECS vendors need to be:

- prepared to cope with volume
- savvy to retail customer service
- offer an attractive margin

## These guys will follow ...

Dixons Carphone Warehouse

• Boots – maybe ...



we are winning!



### Panel Statement 1

"Young adults should invest in AAL technologies & services to support their parents and future selves"



## Panel Statement 2

"We are delaying the implementation and upscaling of AAL solutions"



### Panel Statement 3

"The current AAL market is a technology push"

