# The People Value Canvas A new user-centric tool for building value propositions

AAL Forum 2014, 10.9.2014
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# Concept of Value

Value proposition

The People Value Canvas

# Concept of Value

### In the traditional marketing literature

- ... value has been seen in terms of value delivery ... value embedded in products
- ...customer is the recipient of the value the producer delivers
- ...something tangible and easily measurable
- ...objective and static construct
- ...value-in-exchange

Networked nature of value; all actors are resource integrators; service ecosystem view

Value is defined by and co-created with the customer rather than embedded in output

Contextual nature of value; context determines the experience of value-in-use

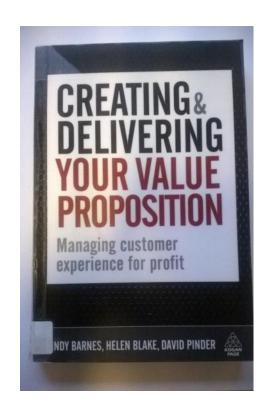
Value

Value-in-use: experience and perception are essential

Value before (= imaginary), during, after experiences

Value creation is interactional

# Value proposition



Barnes, Blake & Pinder, 2009

- A Value Proposition is the articulation of the measurable value of the experience that an organization or an individual will get from an Offering, where Value = Benefits minus Cost. (p.22)
- Capability, impact, and cost

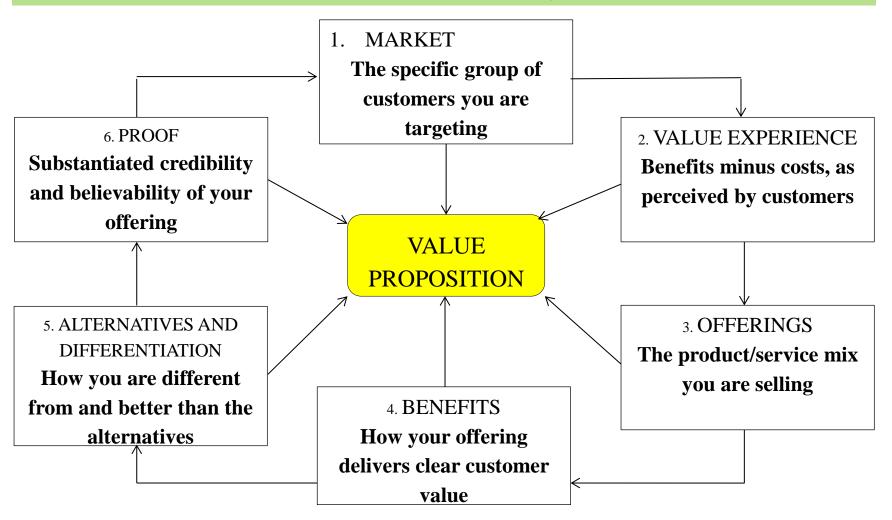
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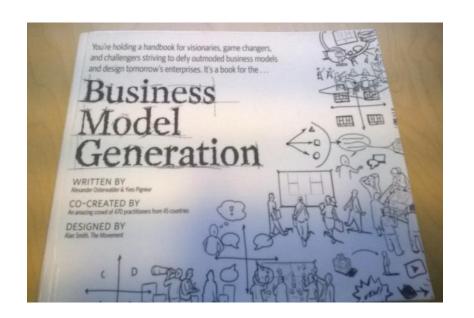


- AAL financed projects aim for a market entry of maximum 3 years after completing the R&D project. A successful market entry however depends very much on the specific "Value Proposition", a promise of value to be delivered and a belief from the customer that value will be experienced.
- A value proposition for a new product or service should state its capability, the expected impact, a proof, and the cost, that is, the price a customer is expected to pay.

### Value Proposition Builder™

(Barnes et al. 2009, 31)



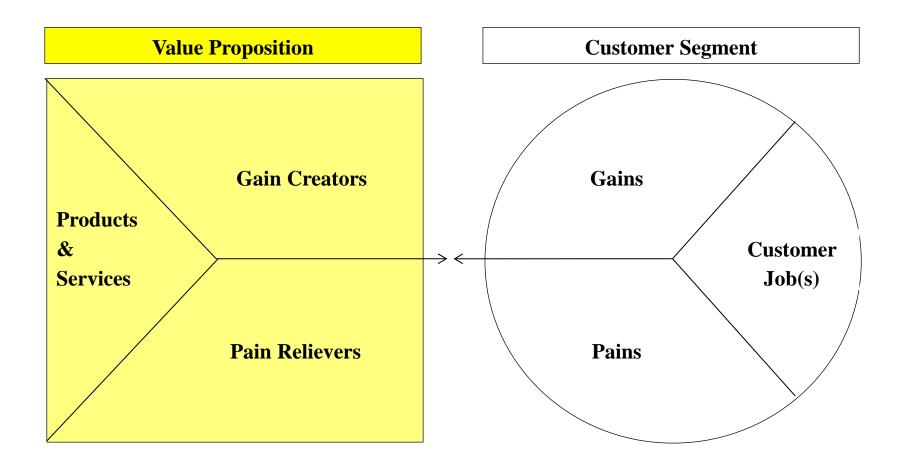


Osterwalder & Pigneurs, 2010

Value Proposition
 describes the bundle of
 products and services
 that create value for a
 specific Customer
 Segment.

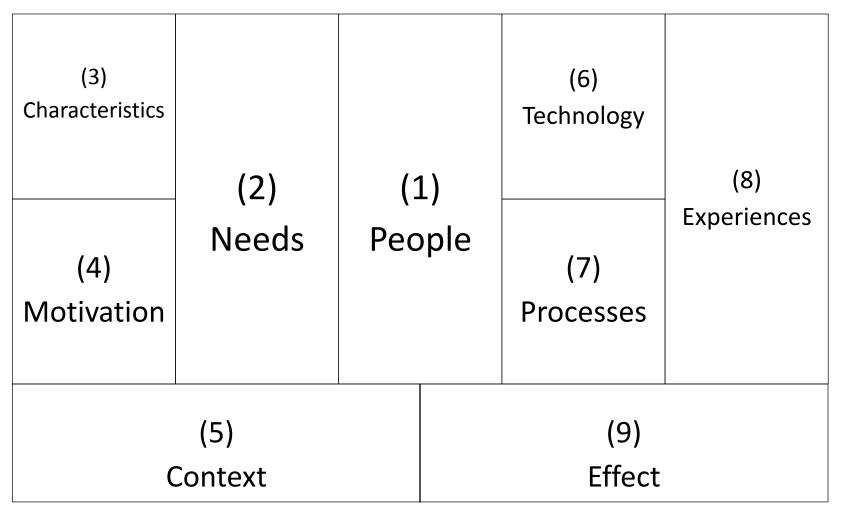
### The Value Proposition Canvas

(Osterwalder, 2012)



### The People Value Canvas

(Wildevuur et al., 2013)







### Case: AAL-2011-4 Confident Motion



### **PVC** Users

Behavioral characteristics:
DIY and do it my way

MOTIVATION
Motivated by:
Safety and security
Being part of
/belonging
Beind more active
mentally, socially and
physically

**Needs:** 

to know I am helped if needed; for effective communication in case of emergency; to communicate in an unintrusive manner; to have an easy way to connect; for important things, not all everyday issues; to feel inspired

People:

Male and female
Retired
Mild to moderate
mobility challenges
and limitations

**Portraits of** 

Anna, the Dweller Mary, the Determined **Technology:** 

Not intrusive
Automatic yet
controlled by the user
Easy to use
Can be trusted in all
conditions
Interactive

<u>Processes</u>: Core service plus tailored service packages

Experiences (Outcome of jobs):

Feeling safer;
Being more active
mentally, socially and
physically;
Nearest are less
worried;
Something nice and
interesting to look
forward to;
Joy of learning and
feeling of being

capable

<u>Contexts</u>: Medical appointments, library visits, cycling tours, swimming halls, nature visits, city walks, dates, appointments, cultural activities, on the road

<u>Effects</u>: Increased activity and mobility, reassured with a sense of security; reducing somewhat other forms of communication; increasing closer relationship / allowing other forms of communication; reducing related costs in society

A. Äyväri 10.9.2014 AAL Forum, Track C1

## Private Companion's PVC

#### **Behavioral** characteristics:

Frequency of contacts is high; there are routines for informing Only when mutually agreed on

#### **Motivation:**

Decrease of concern To feel reassured To increase feelings of safety of the user The user's mobility

#### **Needs:**

- To know your loved ones are ok.
- •To be sure of the user's safety.
- •To be able to help from distance.
- To be effectively informed in case of emergency; need for effective communication in case of emergency.
- •To be able to communicate in an unobtrusive manner

#### People:

Family members (spouses, children, siblings) and friends or neighbours of the users. They already have close relationships with the users.

Note: of all ages, majority female?

#### **Technology:**

Easy to use for both **Enabling discreet** 

following and use (even when the companion is occupied at work)

#### **Processes:**

Both the user and the companion have to be in charge of the processes. Invitation and acceptance are needed every time.

#### **Experiences** (Outcome of jobs)

Less worried Reassured Sense of security Sense of relief Connected

#### **Context:**

Staying at home (e.g. the spouse = the user is going out, or the user travels further away) At work (especially when not able to pick up the phone) More at ease

Reducing somewhat other forms of communication Strengthening the feelings of closeness The user stays active and mobile -> Reducing future costs for the user, his/her relatives and the society

Effect:

### VP for the Private Companion

- Reassurance to the relatives of the older adults - that their loved ones are doing fine, when being on the move or at home
- Back up for the relatives and friends of the older adults, provided by a care organization

### Missing aspects...

of value and value creation in the present tools for building VPs:

- The interactional and
- networked nature of value
- Understanding of customers as resource integrators and
- the whole service ecosystem as a space for negotiating the resource sharing

VPs for all the actors involved in value co-creation, not just paying customers

#### How to develop user friendly AAL-solutions



The prospects are clear, we will live longer. The number of people aged 68 and up will increase over the next few decades, Society will change as a result, but how? Connectedness is a powerful tool rooted in human nature. By unfolding the nature of relationships and age-based transitions in life, we invite the reader to join us in an effort to design for connectedness. And to reframe the picture, rethink our options and reinvent how to Connect.



How to create people driven value propositions in the making of new business by unfolding potentials in the increasing market of older adults.

Sabine Wildevuur Dick van Dijk Anne Ayvari Mie Bjerre Thomas Hammer-Jakobsen Jesuer Lund



Connect - Design for an Empathic Society Price € 29.90 | ISBN 978 90 6369 331 2

Available in bookstores and on-line at www bispublishers nl















More about People Value Canvas:

Wildevuur, S., van Dijk, D., Hammer-Jakobsen, T., Bjerre, M., Äyväri, A. & Lund, J. (2013).

Connect. Design for an Empathic Society.

Amsterdam, NL: BIS Publishers.

# Thank you!

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